

Here's a structured **8-week lesson plan** for a **Total Quality Management (TQM)** course.

Course Title:

Mastering Total Quality Management (TQM): Principles, Tools, and Implementation

Course Duration: 8 Weeks

Course Objectives:

By the end of this course, learners will:

- Understand the fundamentals of Total Quality Management and key quality philosophies.
 - Apply quality improvement techniques such as Kaizen and problem-solving methodologies.
 - Learn and utilize the 7 Old and 7 New Quality Tools for assurance and control.
 - Master statistical techniques for accuracy, precision, and process control.
 - Gain proficiency in SPC (Statistical Process Control) and Acceptance Sampling methods.
 - Understand Quality Management Systems, including ISO 9000 standards.
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Week 1: Introduction to Total Quality Management (TQM) and Quality Philosophies

- **Understanding Quality:** Definition, Importance, and Evolution
- **Principles of TQM:** Continuous Improvement, Customer Focus, and Employee Involvement
- **Quality Gurus & Their Contributions:**
 - Deming's 14 Points
 - Juran's Trilogy
 - Crosby's Zero Defects
 - Ishikawa's Cause & Effect Approach
- **TQM vs. Traditional Quality Management**
- **Case Study:** TQM Implementation in Leading Organizations

Assignment: Research and summarize the TQM approach of a real-world company.

Week 2: Customer Value Evaluation, Kaizen, and Problem-Solving Approaches

- **Understanding Customer Perceptions & Value in Quality**
- **VOC (Voice of the Customer) and its Role in Quality Management**
- **Kaizen Philosophy & Continuous Improvement Cycle**
- **PDCA (Plan-Do-Check-Act) Model for Problem-Solving**
- **Quality Circles & Employee Engagement in Quality**
- **Case Study:** Toyota Production System & Kaizen

Activity: Develop a mini Kaizen project for process improvement in a workplace scenario.

Week 3: The 7 Old & 7 New Tools for Quality Assurance

- **The 7 Old Tools for Quality Control:**
 - Cause-and-Effect (Fishbone) Diagram
 - Check Sheets
 - Control Charts
 - Histograms
 - Pareto Charts
 - Scatter Diagrams
 - Flowcharts
- **The 7 New Quality Tools:**
 - Affinity Diagram
 - Interrelationship Diagram
 - Tree Diagram
 - Matrix Diagram
 - Prioritization Matrix
 - Process Decision Program Chart (PDPC)
 - Activity Network Diagram
- **Case Study:** Application of Quality Tools in Problem Solving

Assignment: Apply one quality tool to analyze a real or hypothetical business problem.

Week 4: Basic Statistical Concepts and Control of Accuracy and Precision

- **Introduction to Statistics in Quality Management**
- **Descriptive vs. Inferential Statistics in Quality**
- **Measures of Central Tendency: Mean, Median, Mode**
- **Measures of Variability: Range, Variance, Standard Deviation**
- **Accuracy vs. Precision in Quality Control**
- **Normal Distribution & Its Importance in Quality Control**
- **Case Study:** Statistical Analysis in Six Sigma Implementation

Activity: Conduct a basic statistical analysis on a given data set.

Week 5: Process Capability & Statistical Process Control (SPC)

- **Understanding Process Capability (Cp, Cpk)**
- **Variations in Process Control: Common vs. Special Causes**
- **Statistical Process Control (SPC) Charts:**
 - \bar{X} -R Chart
 - p Chart
 - np Chart
 - c & u Charts
- **Case Study:** SPC in Manufacturing and Service Sectors

Assignment: Create an SPC chart using sample data and analyze its control limits.

Week 6: Acceptance Sampling and Quality Control in Production

- **Acceptance Sampling Fundamentals**
- **Types of Sampling Plans: Single, Double, and Sequential Sampling**
- **OC Curve (Operating Characteristic Curve) in Sampling Plans**
- **AQL (Acceptable Quality Level) and Its Role in Decision-Making**

- **Lot-by-Lot Inspection vs. 100% Inspection**
- **Case Study:** Application of Acceptance Sampling in Automotive Industry

Activity: Design a sampling plan for quality inspection of a product batch.

Week 7: Quality Management Systems (QMS) and ISO 9000 Standards

- **Introduction to Quality Management Systems (QMS)**
- **Principles & Key Elements of ISO 9000 Series**
- **ISO 9001:2015 Requirements & Implementation**
- **Auditing & Certification Process for ISO 9001**
- **Comparing ISO 9000 with Other Standards (Six Sigma, Lean, TQM)**
- **Case Study:** ISO 9001 Certification Journey of a Company

Assignment: Conduct a gap analysis of a business process based on ISO 9001 requirements.

Week 8: Final Project & Course Review

- **Review of Key Concepts from the Course**
- **Quality Improvement Strategies for Various Industries**
- **Ethical & Sustainable Quality Management Practices**
- **Final Project Presentations:**
 - Each student/group presents a real-world application of TQM concepts learned.

Final Assessment: Exam & Practical Application Project

Assessment & Evaluation

- **Weekly Assignments (20%)**
- **Case Study Analyses (15%)**
- **Practical Activities (15%)**
- **Final Project (30%)**
- **Final Exam (20%)**

Who Should Enroll?

- Business & Operations Managers
- Quality Control & Assurance Professionals
- Engineers & Process Analysts
- Students & Professionals Interested in TQM Implementation

Would you like to modify any sections or add industry-specific examples? 😊